

# Programme Management For Owner Teams: Transforming Vision into Reality



Are you an owner of a company or a team looking to successfully manage multiple projects and deliver them effectively? If so, programme management might be the solution you need. In this article, we will explore the concept of programme management and how it can help owner teams achieve success in their endeavors.

## The Role and Importance of Programme Management

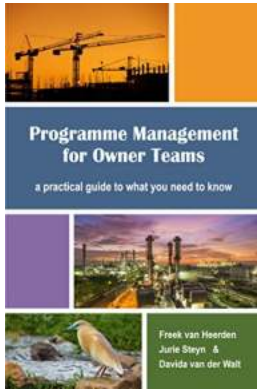
Programme management is a systematic approach to managing multiple related projects, also known as a programme, to achieve strategic goals and benefits. For owner teams, programme management provides a structured framework to align projects with the overall vision and objectives of the organization.

### **Programme Management for Owner Teams: A practical guide to what you need to know**

by Laurel A. Rockefeller ([Print Replica] Kindle Edition)

★★★★★ 5 out of 5

Language : English



File size : 31934 KB  
Screen Reader : Supported  
Print length : 386 pages  
Lending : Enabled  
Item Weight : 13 ounces



## Benefits of Programme Management

Implementing programme management within owner teams offers numerous benefits. Firstly, it helps in prioritizing and selecting the right projects that contribute towards achieving the desired business outcomes. This avoids wasting resources on unnecessary projects.

Programme management also ensures effective resource utilization and allocation across projects. By having a centralized view of all projects, owner teams can make informed decisions and avoid conflicts or overlaps in resource allocation.

Furthermore, programme management enhances communication and collaboration within owner teams. It establishes a clear line of communication and accountability, enabling better coordination and timely resolution of issues.

## The Programme Management Lifecycle

The programme management lifecycle comprises several key phases:

1. **Initiation:** This phase involves defining the programme's objectives, identifying stakeholders, and establishing governance arrangements.
2. **Planning:** In this phase, owner teams develop a detailed roadmap for the programme, including project scheduling, resource allocation, and risk management strategies.
3. **Execution:** This phase focuses on implementing the planned projects and monitoring their progress. It involves regular reporting, quality assurance, and risk mitigation.
4. **Closure:** Once the projects are completed, the programme is closed with a systematic handover of deliverables and lessons learned for future improvement.

## **Challenges and Best Practices**

While programme management offers significant benefits, implementing it successfully can be challenging for owner teams. Some common challenges include conflicting priorities, inadequate resources, and resistance to change.

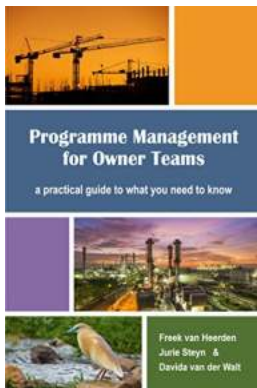
However, there are several best practices that owner teams can follow to increase the chances of programme management success:

- Creating a strong governance structure and clearly defining roles and responsibilities.
- Establishing effective communication channels and promoting transparency throughout the programme lifecycle.
- Regularly monitoring and evaluating the progress of projects within the programme.

- Investing in training and development to enhance the project management skills of team members.
- Encouraging collaboration and knowledge sharing to leverage the expertise of team members across different projects.

Programme management is a powerful tool for owner teams seeking to effectively manage multiple projects. By aligning projects with the overall vision and objectives of the organization, programme management helps owner teams transform their vision into reality.

Implementing programme management can bring numerous benefits, including improved resource allocation, enhanced communication, and better decision-making. By following best practices and being mindful of potential challenges, owner teams can maximize the success of their programme management efforts.



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The intent of this book is to summarise what programme management entails. It provides a practical overview and understanding of what programme management is compared to managing a single project or a portfolio of projects.

This is done from an owner team perspective.

The book provides guidelines, case study examples, as well as the tools required in all the relevant areas of project and programme management. Programmes are covered from initial inception through to final completion, focusing not only on achieving project objectives, but also on the overall business objectives of the programme. The focus and level of detail required from an owner programme management team are covered.

The book covers programme initiation and shaping, business ethics, obtaining alignment amongst stakeholders, planning, organising and control aspects, communication and nurturing of the team throughout the lifecycle of the programme.

For whom is the book intended?

This is not a book on project management. The premise is that readers are familiar with the terminology and practice of project management and are seeking to advance their understanding of programme management.

An important factor is that the book is written from the viewpoint of the owner organisation and not from the viewpoint of engineering and project management contractors. The owner organisation is that entity for whom the project or programme is being implemented and who will own, operate and manage it in future. Hence the title: Programme management for owner teams – A practical guide to what you need to know.

What background knowledge is needed?

Readers should have a sound understanding of project management and should ideally be in a position where they manage, or are responsible for, multiple projects in an owner organisation. It is not essential to have background knowledge of engineering or strategic business management, although such knowledge will be beneficial.

Companion websites

Our websites are sources of articles, templates and procedures that can be

accessed to simplify the task of programme management.

The first is our company website which is open to all and is available at [www.ownerteamconsult.com](http://www.ownerteamconsult.com). Apart from the normal company and marketing information, this site is used as the vehicle of our monthly Insight Articles, covering a range of project, programme and business related topics.

The second website is available at [www.otctoolkits.com](http://www.otctoolkits.com) and is the repository of our project and programme management templates, procedures and training modules. Selected content is available to all registered owners of this book. We intend to continually add to the content on the websites and update the contents when appropriate.

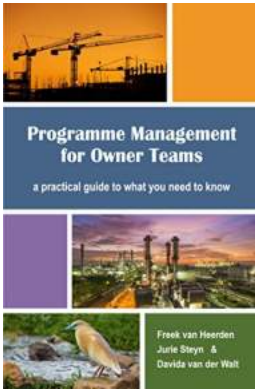
#### Layout of the book

The book comprises 15 chapters, divided into three parts.

Part 1 sets the scene and contains three chapters. Chapter 1 is an overview of essential concepts regarding project and programme management to ensure that a common and consistent terminology is established. Chapter 2 describes the owner organisation and what is required from the owner during a programme. A model for programme management is presented in Chapter 3. A case study is also introduced in Chapter 3, which is used and built on throughout the book.

Part 2 focusses on the six sequential programme steps as defined in the programme management model. Each of the steps has a chapter devoted to it and the application of the steps is illustrated using the case study from Chapter 3. The principle is to have a good split between theory and practical examples to ensure that the concepts presented are well understood and entrenched.

Part 3 deals with what we refer to as 'programme lifecycle essentials' or matters that require attention throughout the lifecycle of the programme. This includes aspects such as leadership, nurturing, stakeholder engagement, communications, alignment and programme governance.



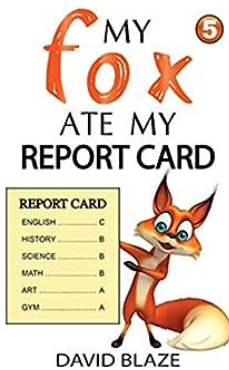
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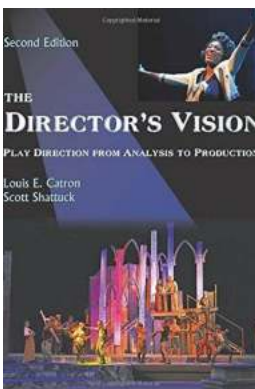
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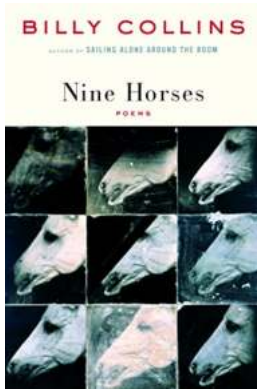
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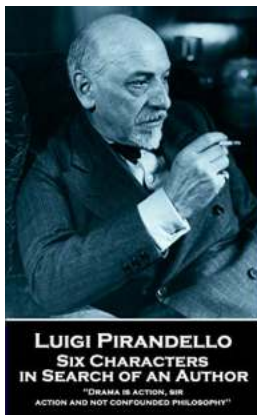
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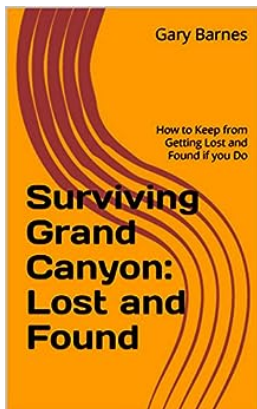
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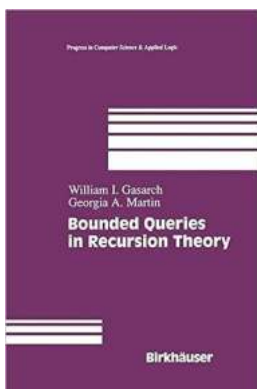
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